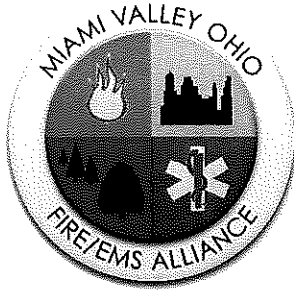
The logo is a circular emblem divided into four quadrants. The top-left quadrant shows a sun rising over a field. The top-right quadrant shows a city skyline. The bottom-left quadrant shows a forest with evergreen trees. The bottom-right quadrant shows a large tree. The text "MIAMI VALLEY OHIO" is arched across the top, and "FIRE/EMS ALLIANCE" is arched across the bottom.

Miami Valley Fire/EMS Alliance
Annual Report
2015

“Serving those who serve.”



April 20, 2016

Dear Chair Queen:

I am pleased to present the 2015 Miami Valley Fire/EMS Alliance Annual Report. Throughout our 22 year history, the Alliance has demonstrated it was a good idea when we began and it is an even better idea today. While the economy has improved, doing more with less is still the standard for fire and EMS departments and the Alliance. Cooperation between local governments, counties, and state governments has proven to be very advantageous. The Alliance has exemplified the regional cooperation concept, best practices, and economy of scale since the beginning in 1995. In today's economic and political climate to ensure viability, regional cooperation is a must; best practice ensures safety and continuity, and economy of scale makes the best use of tax payers' money.

The 2015 Annual Report highlights many of the *Alliance Advantages*; with our members being the true *Alliance Advantage*. I want to thank the Board of Directors, the Executive Committee, the Training and Communications Committees, the Alliance Staff, the CPAT Proctors, the Special Projects Coordinator, the Assessors, the Hazmat and R3RST Advisory Boards, and the Hazmat and R3RST Coordinators for their hard work and dedication.

Sincerely,

A handwritten signature in cursive script that reads "Jacqueline A. Leland".

Jacqueline A. Leland
Executive Director
Miami Valley Fire/EMS Alliance

Executive Summary

2015: A year of transition for the Alliance Team.

- Jacqueline Leland, Executive Director, was awarded a contract to reduce her work hours to a part-time schedule; working no less than 24 hours a week starting December 1, 2015. Because of her new status, the contract does not allow for accrual of vacation or sick leave and she would not be covered under the Alliance health insurance program as other full time employees.
- Valerie Tate, Administrative Assistant, moved to a full time position. Valerie and Jackie have been working on a consistent basis to develop and use in training an Operations Continuity Manual. They have worked very hard to implement the transition in a smooth and efficient way to *pass the torch*.
- CPAT Administrator Tyler Lewis left the Alliance to join the United States Air Force. Upon completion of Basic Training, Tyler earned two stripes. Well done, Tyler!
- Frank Clay, a retired Professor/Department Chair of the Sinclair Community College Fire Science program and a retired Fire Chief, has a great deal of knowledge and expertise. He has conducted several Assessment Centers, assisted with ISO guidance, and has been very helpful on the Alliance Training Committee.
- The CPAT Proctors are well-trained guides for candidates seeking a CPAT Certificate for future employment; not only with Alliance member fire departments, but many departments across the country.
- Evan Schumann, Program Manager for OH-TF1 resigned to take a position as Director of the Ohio EMA on January 24, 2015. Michael Cayse was appointed Interim Program Manager. Cayse worked for the OH-TF1 for several months and then returned to his home fire department. Cayse continues to be an active team leader and member of OH-TF1. Schumann returned to the Alliance on August 24, 2015.

2015: A year of strong financial growth.

The Alliance financial position is strong. The FY 2013-14 Audit results were very good, because of the diligence of the staff who carefully and accurately managed public funds. At the end of the fiscal year for FY 2014-15, the Alliance financials were in a positive position.

Comparing calendar year 2014 to 2015:

- Income sources increased from Associate and Affiliate Members from \$5,000 to \$7,000;
- Hazmat Administrative Support increased from \$3,000 to \$4,000;
- Entry Level Testing increased from \$2,286.68 to \$2,614.37; and
- Assessment Centers increased from \$3,500 to \$4,500.
- CPAT Income dropped in 2015 from a high of \$22,225 in 2014 to \$17,245 in 2015. The Alliance has proctored several CPAT exams for the City of Dayton. Per our agreement, in lieu of payment for candidates, the Alliance proctors the exam to eventually acquire the CPAT equipment. CPAT expenses increased in 2015 due to purchase of much-needed new, weighted vests and gloves. The Alliance was able to purchase CPAT equipment and other necessities out of cash flow and did not have to dip into the Alliance CD.

- At the end of the year, the Alliance began working with a GPO, Intalere™ (Formerly Amerinet, Inc.). The GPO has several thousand vendors who go through the RFP process; economy of scale will be *very advantageous* for all member departments.

2015: A year of increased firefighter hiring.

National Testing Network for entry level testing is not only for firefighters, but also for law enforcement, call taker/dispatchers, and promotions. Tests were scheduled on a regular basis to provide candidates for members. While not all Alliance members use CPAT and the National Testing Network for their hiring process, all members received numerous spreadsheets with contact information, certifications, and scores.

MIAMI Valley Fire/EMS Alliance

The Miami Valley Fire/EMS Alliance, a Regional Council of Government, was established under the Ohio Revised Code 167 with the Board of Directors as the governing body. The Miami Valley Fire/EMS Alliance or as it is referred to "The Alliance" was founded in March 1995. Twenty-two years later, the vision, mission, and philosophy of business have evolved making the Alliance a premier organization that is truly unique.

Vision Statement:

High quality, cost effective Fire and EMS services throughout the Miami Valley.

Vision Proclamation:

The Alliance will be the premier organization that others will emulate. The Alliance will offer core products and provide added-value services to our increasing membership throughout the region and state. We will be THE location for testing of new recruits and promotions throughout the region. These offerings will be technically advanced and offer many clear-cut advantages and improvements.

Mission Statement:

The Alliance assists members in enhancing their Fire and EMS services through optimal resource utilization, operational efficiencies, information sharing, and regional cooperation while striving to maximize cost effectiveness.

Philosophy of Business:

The Alliance is committed to the safety and well-being of the citizens of the Miami Valley. The primary responsibility of the member departments is to provide an outstanding level of protection and service to its citizens. The Alliance supports these efforts by promoting regional cooperation and efficient use of public funds. The Alliance recognizes and respects the local identity and control of member departments while striving toward a vision of high quality, cost effective Fire and EMS services throughout the Miami Valley.

ADMINISTRATION Board of Directors – Highlights

The Board of Directors is the governing body of the Alliance. The Miami Valley Fire/EMS Alliance would not be the organization it is today without the Board's continued direction and support. Each full membership may come from any of eight contiguous counties: Butler, Clark, Darke, Greene, Miami, Montgomery, Preble, and Warren with each having a Delegate and Alternate with full voting rights. (A current Delegate, Alternate, and Representative list is attached – see pages 6 and 7.)

In 2015 the Alliance Board of Directors had four regularly scheduled meetings – January 21, 2015, April 15, 2015, July 15, 2015, and October 21, 2015. One special meeting was held on August 20, 2015, due to a quorum not being met at the July 15, 2015 meeting.

In addition to the general overview and guidance of the Alliance, the 2015 Board of Directors acted on specific issues including:

- Motion to approve Michael Cayse as Interim Program Manager for OH-TF1. January 21, 2015
- Motion to nominate Jacob King to the Board of Directors, Executive Committee Member, and Miami Valley Fire/EMS Corporation Member, pending legal review. January 21, 2015
- Motion to elect Matthew Queen as Chair and Stephen Milliken as Vice-Chair for the Miami Valley Fire/EMS Alliance Board of Directors, Executive Committee, and the Miami Valley Fire/EMS Corporation. January 21, 2015
- Evan Schumann was presented a plaque for his many years of service for the Ohio Task Force 1. Evan Schumann was named the new EMA Director for the State of Ohio. Anthony Trick was presented a plaque for his years of dedication and service as Chair of the Alliance. Stephen Milliken was also presented a plaque for his continued service as Vice-Chair of the Alliance. January 21, 2015
- Motion to approve the Year-end Financial Statements for MVFEA, MVFEC, AND OH-TF1. January 21, 2015
- Motion to approve the Miami Valley Fire/EMS Alliance 2014 Annual Report. April 21, 2015
- The 2014 Outstanding Customer Service Award was presented to the Dayton Regional Hazardous Materials Response Team. Two individual awards were presented to District Chief Michael Roberts from Wright Patterson Air Force Base Fire Department and Captain Michael Guadagno from Washington Township Fire Department and Coordinator for Region 3 Rescue Strike Team. A Certificate of Commendation was presented to Chief Jacob King of Wright Patterson Air Force Base Fire Department. April 14, 2015
- Motion to approve membership for one Affiliate Member – Paul Davis Restoration and Remodeling. April 14, 2015
- The ISO Structure test preparation guide was approved by the Board of Directors. The cost to prepare will be \$250 plus expenses, not to exceed \$500 for members. Also, a \$250 fee, plus expenses will be charged to be with the department, if necessary, on the day of inspection. Non-members will pay \$50 per hour plus expenses. August 20, 2015
- Motion to nominate Larry Sexton as the new Interim Executive Committee Member and Miami Valley Fire/EMS Corporation Member as of January 1, 2016. October 21, 2015
- Motion to approve the resolution (renewal) of Security National Bank as the Depository for Alliance Funds. October 21, 2015

- Motion to approve the FY 2013-2014 final Audit for the MVFEC, MVFEA, and OH-TF-1. October 21, 2015
- Motion to approve the Executive Directors contract stating as of December 1, 2015, she will work no less than 3 days per week (24 Hours). October 21, 2015
- Motion to re-hire Evan Schumann as the Program Manager for the OH-TF-1. October 21, 2015
- Motion to approve the Miami Valley Fire/EMS Alliance budget for the FY 2015-2016. October 21, 2015

** Dates listed after the motions are the date of the meeting.

Miami Valley Fire/EMS Alliance

Board of Directors

2015

Brookville Chief Ron Fletcher, Delegate City Manager John Wright, Alternate	Jackson Township Chief Tom Wallace, Delegate Assistant Chief Jeff Erisman, Alternate
Clayton Chief Brian Garver, Delegate City Manager Rick Rose, Alternate	Jefferson Township Chief Larry Sexton, Delegate Administrator Len Roberts, Alternate
Dayton Assistant Chief Michael Caudill, Delegate Chief Jeffrey Payne, Alternate	Kettering Chief Terry Jones, Delegate Assistant Chief Tom Butts, Alternate
Englewood Chief E.D. "Bud" Bergman, Delegate Chief Ron Fletcher, Alternate	Miami Valley Joint Fire District Chief Matthew Queen, Delegate Battalion Chief Andrew Harp, Alternate
Germantown Chief Dan Alldred, Delegate City Manager Annie Sizemore, Alternate	Moraine Chief Anthony Trick, Delegate Deputy Chief David Cooper, Alternate
Harrison Township Chief Mark Lynch, Delegate Administrator Randall Brooks, Alternate	New Lebanon Chief George Markus, Delegate Captain John Keyser, Alternate

Huber Heights Chief Mark Ashworth, Delegate	Oakwood Captain Alan Hill, Delegate Director Alex Bebris, Alternate
Phillipsburg Chief Matthew Rhoades, Delegate	1-800 Board Up Ken Parks, Representative
Trotwood Chief Stephen Milliken, Delegate	Angler Construction Holley Freeman, Representative
Washington Township Chief William Gaul, Delegate Administrator Jesse Lightle, Alternate	Greater Dayton Construction Kim Bilbrey, Representative
Wright Patterson Air Force Base Chief Jacob King, Delegate Deputy Fire Chief Tracy Young, Alternate	Paul Davis Restoration Jake Preston, Representative
Bellefontaine Chief Andy Fissel, Representative	PuroClean Becky Edgren, Representative
Bethel Township Chief Jacob King, Representative	Sinclair Community College Robert Chambers, Representative
Sidney Chief Bradley Jones, Representative	Southwest Ohio Health Care Affiliates Ed Young, Representative
Troy Chief Matthew Simmons, Representative	Wells Fargo Advisors, LLC Peter Bohrofen, Representative

Executive Committee-Highlights

Activities for the Alliance are directed by the Executive Committee. The five members of the Executive Committee are from the Board of Directors. Chair for 2015 was Chief Matthew Queen of Miami Valley Fire District and the Vice-Chair was Chief Stephen Milliken of Trotwood Fire Department. Other members of the Executive Committee were: Assistant Chief Michael Caudill of Dayton Fire Department, Chief Brian Garver of Clayton Fire Department, Chief Jacob King of Wright Patterson Air Force Base Fire Department, and Interim Member, Chief Larry Sexton of Jefferson Township Fire Department.

The Executive Committee scheduled 12 regular meetings for 2015 and worked many hours to help direct the Alliance and promote progress.

The Executive Committee executed the following issues:

- Recommendation to the Board of Directors for the approval of Michael Cayse to be interim Program Director for the OH-TF1, and to post the position nationally. January 20, 2015
- Motion to approve the Customer Service Individual nominees of Washington Township Fire Department – Captain Guadagno and Wright-Patterson Air Force Base Fire Department – District Chief Roberts with the Outstanding Organization nominee being the Dayton Regional Hazardous Materials Response Team. A letter of accommodation would be presented to Wright-Patterson Air Force Fire Department. March 17, 2015
- Recommendation to the Board of Directors to approve the acceptance of membership for Paul Davis Restoration. March 17, 2015
- Motion for the Executive Committee to vote on the pay-out of 80 hours of vacation for Jacqueline Leland as per the Alliance Employee Policy and Procedures Manual. April 14, 2015
- Motion to recommend to the Board of Directors to approve the final A-133 Single Audit FY 2013-14. May 19, 2015
- Recommendation to the Board of Directors for the approval of acceptance of a contract for a one year trial to become members of SOHCA. May 19, 2015
- Motion to recommend to the Board of Directors the Insurance Service Office (ISO) Assistance Fee Proposal. Costs to members are: Preparation \$250 plus expenses, not to exceed \$500, plus a site visit (if needed) of \$250. Non-Alliance members will pay \$50 per hour for all activities, plus expenses. July 14, 2015
- Motion to recommend to the Board of Directors the approval of the Proposed FY 2015-2016 Budget. August 18, 2015
- Motion to recommend for approval to the Board of Directors the Executive Director's Contract with changes noted. August 18, 2015
- Motion to accept Anthem's Option I Legacy Employee Health Insurance Policy with \$500 deductible in network and a \$1,000 deductible out of network. November 17, 2015
- Motion to approve the Executive Director's Part-time Job Description and salary adjustment. December 15, 2015
- Motion to approve the Full-time Administrative Assistant Job Description, Hourly Pay Rate Adjustment, and recommendation that the Administrative Assistant not be in a six-month introduction period. December 15, 2015
- Motion to approve continued Ladder Testing Bid until December 31, 2016. December 15, 2015
- Recommendation to the Alliance Board of Directors to approve the FY 2014-2015 Year-end Statements for MVFEA, MVFEC, and OH-TF1. December 15, 2015

**** Dates shown after the recommendation or motion are the date of the meeting.**

ALLIANCE STAFF HIGHLIGHTS

Executive Director, Jacqueline Leland, manages Alliance procedures while assisting the various committees and advisory boards. In 2015, the Alliance staff also consisted of several part-time employees: Valerie Tate, Administrative Assistant, Tyler Lewis, CPAT Administrative Assistant, and numerous CPAT Proctors. Frank Clay, Contractor, supports special projects as needed.

Day-to-day operations are provided by the Alliance administrative staff while also serving as support for committees, boards, and workgroups. The administrative staff oversees and maintains financial records for all entities under the Alliance Sponsorship. The Alliance staff is the primary contact with the Ohio Auditor of State for the annual A-133 Single Audit. The Executive Director is an Ex-officio member of all committees, workgroups, advisory boards, and other organizations listed below:

- Dayton Regional Hazardous Materials Response Team Advisory Board
- Region 3 Rescue Strike Team Advisory Board and Executive Committee
- Montgomery County Office of Emergency Management Technical Advisory Committee
- Montgomery/Greene County Local Emergency Response Committee
- Montgomery/Greene County Fire Chiefs Association
- The Greater Dayton Mayors and Managers Association
- Sinclair Community College Fire Science Technology Advisory Board

Funding and Budget

The Alliance maintained a positive budget through careful fiscal management and continues to be in good financial standing. The budget is primarily funded by an annual per capita contribution rate of \$0.24; which has not changed since the Alliance began in 1995. Other sources of income are from the National Testing Network's Entry Level Tests (Fire, Law Enforcement, Call-Taker-Dispatcher, and Promotional), CPAT Exams, Assessment Centers; and funds received from OH-TF 1 and Dayton Hazardous Materials Response Team for administrative support. The Alliance is the sponsoring and fiscal agent for OH-TF 1, Dayton Regional Hazardous Materials Response Team, Region 3 Rescue Strike Team, and the Miami Valley Fire/EMS Corporation.

Alliance Advantage Programs

Alliance Savings Programs: The Alliance currently maintains four primary programs for members to take advantage of cost reductions: INTALERE™ formerly known as Amerinet*, Ladder Testing, Physical Examinations, and EMS Supplies. All bid information is posted on the website at: www.mvfea.com.

*Amerinet is a nine billion dollar company, who will assist in providing advantages and financial benefits.

Alliance Assessment Centers: Frank Clay, Special Projects Coordinator, organizes Assessment Centers for fire officer advancement which range from lieutenant to fire chief. The cost to Alliance members is \$500 and for non-members, \$2,500. Preparation for Assessment Centers require many hours, such as working with HR departments and fire service personnel to ensure the assessment is in agreement with Employment Policies and Procedures. Having access to so many well-trained volunteer assessors reduces costs and improves the overall assessment. In 2015, the Alliance hosted four lieutenant assessment centers for members of Moraine Fire Department (August 22, 2015), Washington Township (September 18, 2015), Oakwood Public Safety Department (September 26, 2015) and Trotwood Fire Department (November 14, 2015).

Four assessments tested 28 candidates in ten (10) key dimensions covering: Leadership, Technical Knowledge, Administrative, and Managerial Skill Levels. Thirty fire professionals from the Alliance membership organizations, as well as several outside departments volunteered to serve as assessors and actors. In total, over 600 man-hours were spent developing exercises, actually assessing candidates, and providing feedback to both the fire chief and the candidate. If the standard \$50 an hour fee was applied to this endeavor, the cost would exceed \$30,000. Another *Alliance Advantage* for our members.

Testing and IAFF/IAFC CPAT: The Alliance along with our partner, the National Testing Network, hosted nine entry level firefighter tests, which included candidates from Trotwood Fire Department, Clearcreek Township Fire Department, Moraine Fire Department, Eaton Fire Department, and others. On March 5, 2015, promotional testing for Lieutenant, Captain, and Battalion Chief was held for Jefferson Township Fire Department. In addition to the Entry Level Firefighter Test, the Alliance has testing material for Call Taker/Dispatcher, Promotion, Law Enforcement, and Corrective Officers. Candidates may use the National Testing Network website to register and submit their payment.

As a testing center for Candidate Physical Ability Tests (CPAT), the Alliance is authorized to conduct tests for numerous departments and individuals. The Alliance website, www.mvfea.com, provides information about cost, conditions for testing, and a CPAT video. The Alliance encourages all to familiarize themselves with the course and to practice to afford the best possible outcome. In the year of 2015 candidates were from: Connecticut, Indiana, Kentucky, Maryland, Michigan, Ohio, Pennsylvania, Tennessee, Virginia, West Virginia, and other locations.

Yearly Percentages	2012	2013	2014	2015	Average Totals
Registered Men vs. Women	3.1%	7.1%	6.1%	5.9%	5.6%
Tested Men vs. Women	2.9%	8.0%	6.2%	5.6%	5.7%
Passed Men vs. Women	0.65%	0.0%	2.5%	3.9%	1.8%
Failed Men vs. Women	22.23%	38.9%	16.7%	13.9%	22.9%
No Show - Men vs. Women	4.5%	4.0%	5.6%	7.1%	5.3%
Men Pass vs. Fail	11.5%	25.7%	34.4%	28.1%	25.0%
Women Pass vs. Fail	4.0%	0.0%	44.4%	1.0%	12.4%
Registered - Took Test	88.6%	78.5%	85.5%	79.9%	83.1%
Registered - Did Not Take Test	11.4%	21.5%	14.5%	8.0%	13.9%

Committee Reports

Communications Committee: The Communications Committee is scheduled to meet on the first Thursday of each month. In 2015, the Committee met nine times with Mike Stewart from the City of Dayton Fire Department as Chair. Throughout the year, two sub-committees, Fire and Law Enforcement, worked diligently for the success of the radio changes and template revisions. Members of the committee expressed concern regarding the capability to manage the new radio system and highly encouraged a drill throughout all jurisdictions using the new P-25 system. The MARC's System across the state will include County Numbers for identification:

- Montgomery County 57
- Greene County 29
- Warren County 83
- Butler County 09
- Clarke County 12

A motion was made at the October 1, 2015 meeting to recommend for final approval the 10012015daa.xlsx County FD Template to the Montgomery County Fire Chief's Association at the meeting on October 24, 2015. To be prepared for the switch; Dispatch Centers held a meeting on October 14, 2015 to address the Transitional Template. The Council of Governments (COG) met on October 15, 2015 to discuss one blanket MOU with State standards for neighboring counties (Preble, Greene, Clarke, Miami, Montgomery, and the State of Ohio). This meeting also addressed process, policy, and procedures on billing and credits (from the state).

Training Committee: In 2015, the Training Committee was scheduled to meet on the second Tuesday of each month. The Committee met seven times with Deputy Chief Jeff Eitel from Moraine Fire Department as Chair and two times with Chief Jacob King from Wright Patterson Air Force Base Fire Department as Interim Chair. On May 5 – 7, 2015 a training titled "*Norfolk Southern Rail Safety Training for Emergency Responders,*" was held at the Norfolk Southern Rail Yard in Moraine. Also on May 7, 2015 a full-scale exercise was held titled "*Blowing in the Wind.*" Several goals for 2015 were to work on Officer Development programs, Increase numbers, Part-time Firefighters, and to create and provide, in conjunction with its partner, Sinclair Community College, online training through webinars and periodic "*Lunch and Learns.*" All participants who watch the webinars are encouraged to e-mail the administrative assistant at the Alliance to receive a copy of a certificate for one hour CEU's. All webinars are archived on the Alliance website at www.mvfea.com.

The following list of 2015 webinars are archived on the Alliance website for easy viewing access:

1. **Cancer Awareness/Prevention Training – Ongoing - Live Training – Jim Burneka
2. What is an Effective Prevention Program? – January 14, 2015 – Bryan Adams
3. Defensive Driving – January 21, 2015 – Kip Smith
4. Ebola Update – February 18, 2015 and March 18, 2015 – David Gerstner
5. Multiple Topics on Inspections – March 11, 2015 – Robert Chambers
6. Safety On and Off the Job – April 15, 2015 – John Moore
7. History of Fire and Fire Codes – May 13, 2015 – Jack Royer

8. Rob's Rescue: What We Are – May 20, 2015 – Robert Chambers
9. New Fire Protection and Engineering Principles for Fire Inspectors, Part II – June 10, 2015 – Robert Chambers
10. ARFF Overview – June 17, 2015 – Michael Pawlak
11. Kitchen Hood Suppression Systems – An Inspector's Review on the Installation Testing and Maintenance – August 12, 2015 – Randall Grogean
12. Animal Hoarding – A Community Response – August 19, 2015 – Mark Kumpf
13. Building Placards – September 9, 2015 – Jason Eckert
14. Common Fire Emergencies – September 16, 2015 – Doug Panstingel
15. Getting Your Prevention Program Into The Schools – October 14, 2015 – Doug Hatcher
16. Introduction Into Tech Rescue, Rope And Structural Collapse – October 21, 2015 – Michael Guadagno
17. Confined Space, Water/Ice, Trench and Machinery – November 18, 2015 – Michael Guadagno

****This is not a webinar. Presentations must be scheduled with Jim Burneka at (937) 604-3611**

The Training Committee also provides additional opportunities to the fire services of the Miami Valley, they are: The Mayday Trailer and the Confined Space Trailer. The Confined Space Trailer can be towed by a pickup truck and the Mayday Training Trailer can be transported to a fire station location for a towing fee.

Region 3 Rescue Strike Team: The Region 3 Rescue Strike Team (R3RST) Advisory Board is scheduled to meet once a year on the third Thursday in January. The Advisory Board is comprised of two representatives from each of the eight counties in Ohio Region 3, the Alliance Director, and the Team Coordinator. The R3RST Executive Committee is scheduled to meet on the third Thursday in May, August, and November. In 2015, all meetings were held. The R3RST is a well-trained volunteer team which services an eight county area. The team provides equipment, resources, training, and personnel that could be required for specialized rescue incidents. Motions were made to retain Colin Altman as Chair and Lisa D'Allessandris Vice-Chair.

Michael Guadagno has accomplished a great deal since becoming Coordinator in April 2014. The following is a list of highlights for the R3RST:

1. A portable generator was purchased for the Greenville cache. With this generator, the team will be able to charge their tools, equipment, and air compressors.
2. There were no major expenditures in 2015.
3. Currently the team continues to receive no State of Ohio funding for operations.
4. Annual expenses are supported by two county chiefs' organizations and two Emergency Management Agencies. (Approximately 45% of the funding received goes to insurance and the balance is prioritized – per the approved budget.)
5. In 2015, there were no full team call-outs and two phone consultations.
6. The R3RST had a training preparation in March for a full scale exercise in May 2015.

7. Two Homeland Security Grants, administered by MCOEM, funded the Technical Rescue classes which were held in 2015 – Structural Collapse Operations and Rope Level II. (Trench I was cancelled but hopeful to run it in 2016 along with other classes.)
8. Currently, there are 77 team members (17 new) with eight MOU's still to be signed and returned. (As of November 14, 2015.)
9. Working with WPAFB on an agreement for reciprocity of deployment, if WPAFB team is activated, R3RST would be activated and vice versa.
10. Using Google Drive for file storage.
11. Placed Organizational Chart, SOP's, and SOG's on Google.
12. Training dates for 2016: January 28 and 29, 2016, April 28 and 29, 2015; October 27 and 28, 2015.
13. Training for 2016 will be paid for by a Homeland Security Grant administered by MCOEM. The trainings will be:
 - SOC
 - Trench I
 - Trench II
 - Rope I

Dayton Regional Hazardous Response Team: Under the guidance of Coordinator Dennis Bristow, the Dayton Regional Hazardous Materials Response Team (Hazmat) is made up of fire department members from Greene and Montgomery Counties. Along with these counties and a select group of representatives from private commerce, the Dayton Fire Department provides the core group. The Hazmat team also has contracts with Tipp City and Monroe Township for services. The development of The Dayton Regional Hazardous Materials Response Team was and remains to support the Fire Departments located in Greene and Montgomery Counties.

In 2015, the Hazmat Advisory Board met four times under the direction of Chief Randy Pavlak, Chair and Chief Larry Sexton, Vice-Chair. In December 2015, Chief Larry Sexton was nominated and approved as Chair and Chief Michael Caudill as Vice-Chair for the 2016 term.

The Coordinator's office is located with the Miami Valley Fire and EMS Alliance. The Coordinator's position also includes being the Community Emergency Coordinator for the Local Emergency Planning Committee (MGLERC).

The goal of the Team is to provide any assistance and to bring all incidents to a safe conclusion with a minimum negative impact on the environment and property.

Communities in Greene and Montgomery Counties are available for information and discussions pertaining to the handling, storage, and the use of Hazardous Materials within its boundaries. The Coordinator is always willing to meet with agencies for site pre-plans and familiarization with specific fixed facilities and transport companies in their jurisdiction.

Accidental releases and spills are always available for consultation to the local fire department. For law enforcement and other agencies, please keep in mind, during hazardous materials incidents the Fire Chief or his/her designate, in the jurisdiction where the emergency exists, is responsible for coordination of all on-scene activities. The Hazmat Team reports to the Fire Chief and for this reason the fire department should request a consultation or any other type of assistance needed at the scene. For a consultation at the emergency scene; the Team Coordinator should be contacted first. If the coordinator is not available, contact the Duty Officer at Dayton Fire Department Station 11; or contact Montgomery County Regional Dispatch Center to speak with the Duty Officer at Dayton Fire Department Station 11. Coordinator response to the scene is an option to assist the On-Scene Incident Commander with essential notifications and offer advice in the decision-making process.

The Haz-mat's Unit response to the scene is an option to assist local fire departments with any number of tasks, including and up to the mitigation of the incident utilizing Level A chemical protective clothing.

Training is available from the Coordinator. If you would like a presentation for your department or staff, contact the Coordinator Bristow at (937) 901-5112.

The following list shows several highlights for 2015:

1. Statewide Hazmat Technical Advisory Committee meets or has conference calls monthly.
2. The annual mandated SERC exercise was held on May 15, 2015 at DuPont Electronic Polymers.
3. Bristow developed a Clandestine Lab Program for first responders. The program includes sections on drug labs and explosives and was placed on Centre Learn.
4. The ONG 52nd Civil Support Team held a joint training on July 29, 2015.
5. Norfolk Southern Railroad brought their DuPont Carecar Train to the Norfolk Southern Moraine Yard on May 5, 6, and 7, 2015 for training Hazmat, line firefighters, and chief officers.
6. A training in June was sponsored by Collette Propane, Inc. with instructors from the Ohio Propane Dealers Association. This was a live fire propane training and was held at Sugarcreek Township and Trotwood Fire Departments.
7. The re-verification application for the Type I Hazmat Team was submitted to Hazmat TAC.
8. MCOEM secured a Homeland Security Grant for \$4,650 for the Smith's Detection Reachback and Partnership Maintenance contract for the Hazmat ID Equipment.
9. The purchase of a new ppbRAE 3000 Systems Photo Ionization Detector was approved and the cost was \$7,174.80. It was received and is in service.
10. A request FY2015 for State Homeland Security Program funds was made available for two replacement APD 2000's. The Team had two identical instruments manufactured in 1998 and they are now out of service. In order to maintain their Type I status, they must be able to detect, identify, and quantify the presence of chemical weapons of mass destruction agents.
11. A PUCO training grant for \$2,600 was applied for to assist in covering the costs of the September training. The STTS Confidence in the Hot Zone costs \$12,699 SERC adopted a new

policy which does not permit the use of PUCO funds as matching funds. The Team provided the \$2,600 out of the Team funds.

12. The Ohio Hazmat TAC has adopted a required additional certification for Typed Hazmat Teams. To maintain the Type I status the Team will be conducting the Ohio Fire Academy's Hazmat Officer and Hazmat Safety Officer Classes in 2016. Bristow attended the classes in June 2015 and an additional Train-the-Trainer day in July 2015 to be certified to teach these classes.
13. A new six year Weapons of Mass Destruction Equipment Sustainment Schedule for 2016 to 2021 was reviewed. A motion for the six year schedule with a revised date of September 14, 2015 was approved.
14. Dennis Bristow and Merritt Colton met with Andrew Shepherd, Director of Unmanned Aerial Systems at Sinclair Community College.
15. The Public Utilities Commission of Ohio was contacted to request a change in the use of the training grant award of \$2,500. The funds will partially pay for the Hazmat Specialties Unlimited, LLC training in February 2016.
16. Funds to keep the Reachback/Maintenance agreements with Smith's Detection current was not available. The cost for the Hazmat ID 360 and the Gas ID is \$5,500 for each plan. A motion was made to amend the Weapons of Mass Destruction (WMD) and approve the expenditure of \$11,000.
17. Three 40-hour Hazmat Technician Classes will be held in January and February 2016.

The Team is only able to function with such a high level of expertise because of the commitment of the people who make-up the Hazmat team, and the support of the Fire Departments, and communities in Greene and Montgomery Counties.

Ohio Task Force 1:



Ohio Task Force 1 Urban Search and Rescue Team

Ohio Task Force One (OH-TF1) is a State of Ohio Urban Search and Rescue (US&R) Task Force and is also one of 27 task forces that comprise the FEMA US&R System. The Alliance is the sponsoring agency for OH-TF1. The Task Force is managed day-to-day by a staff of four full-time and 15 part-time personnel. Full-time staffing consists of Program and Grants Managers, Personnel Officer, and Administrative Assistant. Part-time staffing consists of 14 logistics personnel maintaining the Task Force's extensive cache, fleet, and

facilities, and a manager of the Task Force's canine team. All part-time positions range from a few hours per week to half-time.

State of Ohio and FEMA funding for 2015 was approximately \$1.25M; \$1.2M from FEMA and \$65,000 from the State of Ohio. Expenditures for OH-TF1 in 2015 were \$1,226,374:

- Administration \$712,714
- Training \$177,554
- Equipment \$205,292
- Storage/Maintenance \$130,814

Calendar year 2015 was the second year of a four year period of extensive capital improvements. In 2014 the Task Force spent approximately \$300,000 on expanding the communications cache to include 1-VSAT, 2-BGAN, and 4-MSAT satellite devices and the associated hardware and software to link all these devices to existing laptop computers and printers in a Wi-Fi environment.

In 2015 the capital improvement effort transitioned to a fleet modernization effort. At the start of 2015, the predominance of OH-TF1's fleet consisted of prime movers (tractor trailers) and smaller tactical vehicles (pick-ups, vans, SUVs) all dating before 2005 and most before 2000. By the end of the year, OH-TF1's deployment fleet consisted of:

- 2004 Volvo Tractor
- 2008 Volvo Tractor
- 2009 Volvo Tractor
- 3 – 2004 Freightliner 24 ft. Box Trucks
- 4 – 2014 Kubota RTVs
- 4 – 2015 Chevrolet Silverado 3500 1-Ton 4WD Diesel
- 2 – 2015 Chevrolet Tahoe's
- MCI 1994 Passenger Coach



Plus associated trailers, boats, motors, forklifts, and smaller support vehicles.

Calendar year 2016 will see the completion of the fleet upgrade with the purchase of three Sprinter type vans to replace the 2004 canine van and the 1977 MCI passenger coach.

OH-TF1 continues to have a broad, inclusive representation of team members with 210 rostered and 174 deployable team members coming from 71 (up from 68 in 2014) participating agencies and 44 independent team members. The Task Force also saw 11 team members resign and 15 new team members join the Task Force.

Calendar year 2014 was active for the Task Force with a total of 193 days and 14,045 hours of team member contact time (Task Force and US&R System trainings, exercises, and meetings). Calendar year 2015 continued this level of activity. However, the focus of the task force this past year returned to a more historical practice of individual team trainings with the Task Force being involved in three larger exercises. This resulted in 99-days (27% of the calendar year) of Task Force contact time, and overall hours of 12,865 hours (down 1,180 hours) of team member contact time.

The downward trend in team member contact time continues a three year trend, and has become a focused effort of the Task Force's management team to reverse. For 2016, the Task Force's Sponsoring Agency Chief (SAC) and Program Manager (PM) are talking with the Participating Agency Chiefs (PAC) to bolster support for team members to attend Task Force trainings. The Task Force Leaders (TFLs) initiated a survey of team members to determine conflicts or other causes of decreased attendance. A predominant outcome of the survey was the lack of Task Force deployments; OH-TF1 last deployed a team in October/November 2012, nearly 3½ years ago.

OH-TF1 did both a Type I, 80-person, and a Type IV, 22-person, deployment exercise in 2015. In May, OH-TF1 joined our sister task force, TN-TF1, for a 3-day joint deployment exercise at



Muscatatuck Urban Training Center in Indiana.

In June, OH-TF1 engaged in the Ohio National Guard's 4-day long exercise at Camp Ravenna, Ohio. Additionally, in June, the Task Force sent a 12-person water and communications modularized team to Buckeye Lake Dam as part of the State's response capability exercise should the dam breach. Also, the Task Force completed monthly or bi-monthly team

trainings and the yearly Go-Green training ensuring compliance with FEMA US&R System continuing education and proficiency requirements. The Haz-Mat team members completed two-days of mandatory FEMA training to update them on the US&R System's CBRNE response SOGs and new cache items, and all team members of the Task Force completed eight-hours of US&R System on-line CBRNE training for more general safety and response concerns. OH-TF1 also completed three days of documentation training for transportation of hazardous materials, hosted a four-day FEMA HERS class, hosted a one-day search planning class, and a two-day Safety Officer Course. OH-TF1 search personnel supported our partners in the Ohio National Guard by conducting a table top exercise in wide area search for senior command personnel of Ohio's CERF-P unit, and then a full-day field exercise for all personnel of the CERF-P. Also, the Task Force attended multiple national and regional FEMA meetings. Additionally, a video team from FEMA visited OH-TF1 for four days and produced a video of the US&R System HERS course that the Task Force hosted in November which will be used by FEMA for marketing the National US&R System. The associated personnel costs of OH-TF1's activities were approximately \$670,000.

Calendar year 2016 is going to be another busy year for the Task Force. Most significant will be our preparation for the June 28 & 29, 2016,

Administrative Readiness Evaluation (ARE) site visit by FEMA. Additionally, FEMA is about to expand the water mission of the US&R System to upgrade to Swiftwater operations. New boats, motors, and other cache will need to be purchased. Also the Task Force will be required to expand our water training program to move from NFPA Chapter 11 to



Chapter 12 requirements and complete a more rigorous water craft operator's training. We also anticipate supporting the US&R System by hosting several System trainings to include the hazardous materials documentation class in early fall.

Reflection from the Executive Director

I have served the Alliance since 2002. During this time, I have worked for several Executive Directors; Michael Caudill, Randy Staley, Charles Wiltrout, Scott Anding, Howard Giles, and David Kimbler. Each brought his own point of view, their history of service from their hometown communities, and a vision for the future of the Alliance.

It's not a secret the Alliance financial position was weak at one time. But through the efforts of the Executive Committee, Dave Kimbler, and me, we have come back stronger and more resolved to do our dandiest to keep it that way. In 2015 the Alliance increased its presence in regional CPAT, completed more Assessment Centers, and widened disciplines for regional testing. We actively invited many to join the Alliance and they did! In addition, the GPO INTALERE™ (formerly known as Amerinet, Inc.) will be a huge resource of financial savings for purchasing.

In 2015, I started the next phase of my employment with the Alliance as a part-time employee. This could only be accomplished because we have a strong team. I want to thank everyone for their support of the Alliance.

Frank Clay is a very competent leader for the Assessment Centers. He has instructed the Assessors about their role and duties, and has educated HR personnel and community leaders on the value of the Alliance Assessment Centers. He is currently working with the Assessors to review the entire process to look for possible ways of continued improvement. Frank is well versed in ISO guidance.

Valerie Tate, after two short years with the Alliance, has grown into her new position as a full time Administrative Assistant. She has taken on more responsibly such as accounting and researching information for the last two Annual Reports. She is kind, willing to help and learn, and is very professional.

Our CPAT Proctors are fantastic. I must confess; I love to see the faces of the candidates when they pass because in most cases a CPAT certificate means a full time firefighter position and a bright future.

We are facing a new challenge in 2016. We need firefighters! And we need them now! The Alliance will respond to the shortage by pushing out information to the young people to consider a career in the fire service. We will also send out all candidate contact information with their certifications and test scores to our members.

Stay tuned, 2016 promises to be another extraordinary year for the Alliance. *Jacqueline Leland*